## Retail

## Woongjin Coway (021240)

## BUY

## Earnings to Miss Expectations But Set to Improve

## Maintain BUY and W47,000 TP; earnings to improve

We maintain BUY and our W47,000 TP. 3Q earnings should miss market expectations because of a declining OPM coming from promotion costs. We believe, however, that this development is but a temporary effect attributable to changes in operating policy and is unrelated to underlying fundamentals. As a result, we continue to believe that earnings will improve on solid growth from the environmental appliance division (9.5\% yoy increase in rental sales vs. three-year average growth of $4.4 \%$ ) and a significant drop in initiation costs for the cosmetics division.

## 3Q preview: OP lower than expected

3Q sales should increase $13 \%$ yoy to W427.9bn. Sales for the environmental appliance business should rise $11 \%$ yoy. The domestic cosmetics division should post sales of W18bn. The number of net accounts increased by only 60-70K as the company sought to control the pace of membership growth in order to keep initial costs for new members at a particular level. That said, the company should still exceed its 2011 target of 350 K (+250K in 1 H$)$. The churn rate should be maintained at about $1 \%$.

Woongjin Coway should post lower-than-expected OP of W58.5bn because of a reduction in OPM. We expect OPM to drop 1.4pp to $13.7 \%$ because of the company's CRP (Customer Reward Program: discounted rental fees and registration fee exemptions for loyalty customers with additional orders) and operating losses in the domestic cosmetics division due to rising marketing costs. For the cosmetics business in China, sales should rise $20 \%$ yoy, while OPM should drop 7pp to $25 \%$.

## Earnings preview

TP (12M): W47,000
CP (Sep. 21): W39,400
September 21, 2011

## Analyst <br> Sunjae Song

| Key Data |  |
| :---: | :---: |
| KOSPI | 1,837.97 |
| 52 week HighLow(W) | 45,400/31,700 |
| Market cap (Wbn/US\$ mn) | 3,038.7/ 2645.93 |
| Shares out ('000) | 77,124.8 |
| 60-D avg. daily volume ('000) | 217.0 |
| 60-D avg. daily value ( W bn) | 8.4 |
| DPS (W, 10) | 1,050 |
| DPSEst.(W, 11) | 1,070 |
| Foreign ownership (\%) | 51.00 |
| Performance $1 \mathrm{M} \quad 6 \mathrm{M}$ | 12M |
| Absolute (5.7) | 20.1 (13.0) |
| Relative (11.1) | 27.3 (13.3) |


| Consensus Data |  |  |  |
| :--- | ---: | ---: | :---: |
| $\mathbf{2 0 1 1}$ |  | $\mathbf{2 0 1 2}$ |  |
| Revenue(Wbn) | $1,702.4$ | $1,878.8$ |  |
| OP(Wbn) | 244.9 | 283.8 |  |
| NP(Wbn) | 191.4 | 228.4 |  |
| EPS(W) | 2,485 | 2,939 |  |
| BPS(W) | 10,595 | 12,265 |  |

Stock Price



Note: Direct comparison between 3Q10 (K-GAAP) and 3Q11F (K-IFRS) is not available
Source: company data, Hana Daetoo Securities

Table 2. Annual earnings forecast
(Wbn, \%)

|  | 06 | 07 | 08 | 09 | 10 | 11F | 12F |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 1,118 | 1,213 | 1,314 | 1,412 | 1,519 | 1,704 | 1,857 |
| Lump-sum | 41 | 53 | 60 | 79 | 107 | 139 | 149 |
| Rental | 935 | 986 | 1,020 | 1,059 | 1,106 | 1,202 | 1,307 |
| Membership | 85 | 116 | 136 | 138 | 148 | 165 | 184 |
| Cosmetics | 0 | 0 | 0 | 0 | 23 | 73 | 88 |
| Others | 56 | 58 | 98 | 136 | 134 | 125 | 128 |
| OP | 112 | 161 | 190 | 204 | 229 | 239 | 265 |
| PTP | 102 | 156 | 185 | 203 | 237 | 218 | 245 |
| NP | 75 | 116 | 129 | 153 | 177 | 165 | 186 |
| Portion of Sales |  |  |  |  |  |  |  |
| Lump-sum | 3.7 | 4.4 | 4.6 | 5.6 | 7.1 | 8.1 | 8.0 |
| Rental | 83.7 | 81.3 | 77.6 | 75.0 | 72.8 | 70.6 | 70.4 |
| Membership | 7.6 | 9.6 | 10.4 | 9.8 | 9.7 | 9.7 | 9.9 |
| Others | 5.0 | 4.8 | 7.4 | 9.7 | 8.8 | 7.3 | 6.9 |
| YoY |  |  |  |  |  |  |  |
| Sales |  | 8.5 | 8.4 | 7.4 | 7.6 | 12.2 | 9.0 |
| OP |  | 43.7 | 17.9 | 7.4 | 12.0 | 4.3 | 11.2 |
| PTP |  | 52.0 | 18.7 | 9.7 | 16.7 | -8.0 | 12.4 |
| NP |  | 55.2 | 11.0 | 18.8 | 15.5 | -6.6 | 12.4 |
| Margin |  |  |  |  |  |  |  |
| OPM | 10.0 | 13.3 | 14.5 | 14.5 | 15.1 | 14.0 | 14.3 |
| PTPM | 9.2 | 12.8 | 14.1 | 14.4 | 15.6 | 12.8 | 13.2 |
| NPM | 6.7 | 9.6 | 9.8 | 10.9 | 11.7 | 9.7 | 10.0 |

Note: Direct comparison between 3Q10 (K-GAAP) and 3Q11F (K-IFRS) is not available
Source: company data, Hana Daetoo Securities
Table 3. Quarterly earnings forecast

|  | 1Q10 | 2Q10 | 3Q10 | 4Q10 | 1Q11 | 2Q11 | 3Q11F | 4Q11F |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 365 | 365 | 378 | 403 | 400 | 436 | 428 | 440 |
| OP | 68 | 73 | 57 | 54 | 57 | 61 | 58 | 62 |
| PTP | 65 | 76 | 60 | 55 | 50 | 55 | 53 | 59 |
| NP | 51 | 59 | 45 | 43 | 39 | 42 | 40 | 44 |
| Margin |  |  |  |  |  |  |  |  |
| OPM | 18.5 | 20.0 | 15.1 | 13.3 | 14.3 | 14.0 | 13.6 | 14.0 |
| PTPM | 17.7 | 20.8 | 15.7 | 13.6 | 12.6 | 12.6 | 12.4 | 13.3 |
| NPM | 14.1 | 16.2 | 12.0 | 10.7 | 9.7 | 9.7 | 9.4 | 10.0 |

Note: Direct comparison between 3Q10 (K-GAAP) and 3Q11F (K-IFRS) is not available
Source: company data, Hana Daetoo Securities

Chart 1. Quarterly net addition in accounts


Source: company data

## Chart 2. Churn rate



Source: company data

Table 2. Earnings forecast for Chinese operations (Wbn, \%)

|  | 06 | 07 | 08 | 09 | 10 | 11F | 12F | 13F |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. of stores | 3.0 | 7.6 | 21.0 | 43.6 | 45.6 | 53.3 | 59.3 | 65.0 |
| Sales | 2.6 | 4.5 | 13.7 | 32.5 | 35.2 | 42.3 | 47.7 | 52.9 |
| Cosmetics | 0.4 | 3.1 | 7.2 | 11.1 | 10.5 | 11.0 | 11.5 | 12.1 |
| Appliance | -1.0 | 0.2 | 1.9 | 14.1 | 9.9 | 9.7 | 12.2 | 14.3 |
| OP | -0.4 | 0.9 | 4.9 | 14.7 | 11.4 | 10.6 | 12.9 | 14.8 |
| Cosmetics | -0.7 | -0.8 | -3.0 | -0.6 | -1.5 | -0.9 | -0.7 | -0.5 |
| Appliance | -1.0 | 0.2 | 1.9 | 14.1 | 5.1 | 9.7 | 12.2 | 14.3 |
| PTP | -1.0 | 0.2 | 1.9 | 14.1 | 4.5 | 8.5 | 10.7 | 12.6 |
| NP | 3.0 | 7.6 | 21.0 | 43.6 | 45.6 | 53.3 | 59.3 | 65.0 |
| Margin |  |  |  |  |  |  |  |  |
| OPM | -33.9 | 2.4 | 9.1 | 32.3 | 21.7 | 18.2 | 20.6 | 22.0 |
| Cosmetics | -13.9 | 20.9 | 36.1 | 45.2 | 32.5 | 25.0 | 27.0 | 28.0 |
| Appliance | -172.8 | -24.9 | -42.4 | -5.4 | -14.7 | -8.0 | -6.0 | -4.0 |
| PTPM | -33.9 | 2.4 | 9.1 | 32.3 | 11.2 | 18.2 | 20.6 | 22.0 |
| NPM | -33.9 | 2.4 | 9.1 | 32.3 | 9.9 | 16.0 | 18.1 | 19.4 |
| YoY |  |  |  |  |  |  |  |  |
| Sales |  | 151.4 | 176.7 | 107.8 | 4.6 | 16.8 | 11.2 | 9.7 |
| Cosmetics |  | 71.4 | 203.1 | 137.5 | 8.1 | 20.3 | 12.9 | 10.9 |
| Appliance |  | 705.8 | 134.5 | 54.2 | -5.6 | 5.0 | 5.0 | 5.0 |
| OP |  | TP | 936.9 | 642.4 | -29.8 | -2.0 | 25.8 | 17.5 |
| Cosmetics |  | TP | 422.8 | 197.4 | -22.3 | -7.5 | 21.9 | 15.0 |
| Appliance |  | N | N | N | N | N | N | N |
| PTP |  | TP | 936.9 | 642.4 | -63.7 | 89.6 | 25.8 | 17.5 |
| NP |  | TP | 936.9 | 642.4 | -68.1 | 89.6 | 25.8 | 17.5 |

Note: W1.5bn of 2008 profit reflected in 2009 data
Source: company data, Hana Daetoo Securities

Summary Financials


## Key Financial Data

|  | 2009 | 2010 | 2011F | 2012F | 2013F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Per share value (W) |  |  |  |  |  |
| EPS | 1,885 | 2,081 | 2,145 | 2,410 | 2,727 |
| BPS | 9,298 | 9,946 | 11,070 | 12,452 | 14,015 |
| CFPS | 3,969 | 3,875 | 3,932 | 4,251 | 4,795 |
| EBITDAPS | 4,770 | 5,243 | 4,846 | 5,354 | 5,907 |
| SPS | 18,639 | 19,697 | 22,094 | 24,072 | 26,050 |
| DPS | 1,010 | 1,050 | 1,070 | 1,210 | 1,360 |
| Valuation (x) |  |  |  |  |  |
| PER | 20.4 | 19.4 | 18.2 | 16.2 | 14.3 |
| PBR | 4.1 | 4.1 | 3.5 | 3.1 | 2.8 |
| PCFR | 9.7 | 10.4 | 9.9 | 9.2 | 8.1 |
| EV/EBITDA | 8.7 | 8.3 | 8.8 | 7.9 | 7.1 |
| PSR | 2.1 | 2.0 | 1.8 | 1.6 | 1.5 |
| Financial ratio (\%) |  |  |  |  |  |
| ROE | 23.3 | 23.9 | 20.4 | 20.5 | 20.6 |
| ROA | 13.1 | 13.4 | 11.4 | 11.9 | 12.5 |
| ROIC | 21.1 | 20.5 | 17.8 | 18.3 | 18.8 |
| Liabilities/equity | 86.7 | 86.1 | 90.2 | 76.4 | 70.2 |
| Net debt/equity | 29.1 | 36.0 | 33.7 | 28.1 | 21.2 |
| Interest coverage ( x ) | 16.3 | 13.0 | 11.1 | 12.3 | 15.0 |

Source: Hana Daetoo Securities

| Balance Sheet |  |  |  |  | (Wbn) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 | 2010 | 2011F | 2012F | 2013F |
| Current assets | 509.5 | 438.8 | 519.5 | 511.9 | 585.7 |
| Financial assets | 69.2 | 57.4 | 115.7 | 71.0 | 108.0 |
| Cash \& cash equivalent | 63.7 | 56.4 | 63.3 | 69.0 | 74.6 |
| Accounts receivable | 198.6 | 222.8 | 227.2 | 247.5 | 267.9 |
| Inventories | 54.6 | 73.2 | 80.8 | 89.0 | 96.9 |
| Others | 187.1 | 85.4 | 95.8 | 104.4 | 113.0 |
| Fixed assets | 761.2 | 925.3 | 1,008.1 | 1,092.5 | 1,168.2 |
| Investment assets | 130.7 | 195.4 | 195.4 | 195.4 | 195.4 |
| Financial assets | 2.1 | 3.1 | 3.1 | 3.1 | 3.1 |
| Tangible assets | 418.2 | 441.6 | 526.5 | 602.4 | 669.6 |
| Intangible assets | 141.1 | 154.0 | 152.2 | 150.6 | 149.1 |
| Others | 71.2 | 134.4 | 134.0 | 144.0 | 154.1 |
| Total assets | 1,270.7 | 1,364.1 | 1,527.6 | 1,604.3 | 1,753.9 |
| Current liabilities | 541.8 | 384.3 | 416.0 | 384.3 | 516.2 |
| Financial liabilities | 239.7 | 104.5 | 110.0 | 50.0 | 154.7 |
| Accounts payable | 154.8 | 182.1 | 201.0 | 221.3 | 240.9 |
| Others | 147.3 | 97.8 | 105.1 | 113.0 | 120.5 |
| Long-term liabilities | 48.2 | 246.8 | 308.5 | 310.4 | 207.5 |
| Financial LT liabilities | 30.0 | 219.8 | 279.8 | 279.8 | 175.0 |
| Others | 18.2 | 27.0 | 28.8 | 30.7 | 32.5 |
| Total liabilities | 590.0 | 631.1 | 724.6 | 694.7 | 723.7 |
| Controlling interest | 680.7 | 733.0 | 803.1 | 909.6 | 1,030.2 |
| Capital stock | 40.7 | 40.7 | 40.7 | 40.7 | 40.7 |
| Capital surplus | 141.9 | 135.6 | 95.7 | 95.7 | 95.7 |
| Capital adjustment | (31.5) | (34.0) | (9.7) | (9.7) | (9.7) |
| Other comprehensive income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Retained earnings | 529.6 | 590.8 | 676.3 | 782.9 | 903.5 |
| Non controlling interest | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total equity | 680.7 | 733.0 | 803.1 | 909.6 | 1,030.2 |
| Net financial liabilities | 198.4 | 263.8 | 271.0 | 255.7 | 218.6 |

Cash Flow

|  | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 F}$ | $\mathbf{2 0 1 2 F}$ | $\mathbf{2 0 1 3 F}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow | 311.7 | 313.8 | 322.0 | 346.5 | 386.8 |
| $\quad$ Net profit | 142.8 | 160.5 | 165.4 | 185.9 | 210.3 |
| Adjustment | 207.3 | 207.3 | 246.1 | 271.1 | 295.6 |
| $\quad$ Depreciation | 148.1 | 153.8 | 138.2 | 150.7 | 162.8 |
| Forex P/L | 3.8 | $(0.2)$ | 0.4 | 0.4 | 0.4 |
| Equity method P/L | $(13.9)$ | $(22.1)$ | 0.0 | 0.0 | 0.0 |
| $\quad$ Others | 69.3 | 75.9 | 107.5 | 120.0 | 132.5 |
| $\quad$ Chg in assets/liabilities | $(48.9)$ | $(70.6)$ | $(19.5)$ | $(34.1)$ | $(36.7)$ |
| Investment cash flow | $(276.1)$ | $(296.4)$ | $(302.4)$ | $(203.4)$ | $(293.2)$ |
| $\quad$ Chg in invest. assets | 2.7 | $(68.5)$ | $(51.4)$ | 50.4 | $(31.4)$ |
| Chg in tangible assets | $(204.1)$ | $(211.9)$ | $(215.5)$ | $(219.0)$ | $(222.5)$ |
| $\quad$ Others | $(74.8)$ | $(16.1)$ | $(35.5)$ | $(34.8)$ | $(39.4)$ |
| Financing cash flow | $(52.3)$ | $(20.4)$ | $(12.6)$ | $(137.4)$ | $(87.9)$ |
| $\quad$ Chg in financial debts | 51.4 | 54.5 | 65.5 | $(60.0)$ | 0.0 |
| Chg in equity | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Others | $(39.0)$ | 1.9 | 1.8 | 1.9 | 1.8 |
| $\quad$ Dividends | $(64.8)$ | $(76.8)$ | $(79.9)$ | $(79.3)$ | $(89.7)$ |
| Chg in cash | $(12.4)$ | $(7.4)$ | 6.9 | 5.7 | 5.7 |
| Unlevered CFO | 300.7 | 298.8 | 303.3 | 327.8 | 369.8 |
| Free Cash Flow | $(36.6)$ | 74.3 | 106.9 | 113.3 | 143.7 |

## Country Aggregates

|  | PER(x) |  |  | EPS growth(\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 12M Fwd | 2011 | 2012 |
| Korea | 8.9 | 8.0 | 8.2 | 17.8 | 11.7 |
| Emerging Market | 9.9 | 8.8 | 9.1 | 12.7 | 12.4 |
| World | 11.1 | 9.8 | 10.1 | 13.3 | 13.2 |

Source: MSCI I/B/E/S Aggregates

Sector Aggregates

|  | PER(x) |  |  | EPS growth(\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 12M Fwd | 2011 | 2012 |
| Korea | 12.1 | 10.6 | 10.9 | (44.0) | 14.6 |
| Emerging Market | 17.5 | 15.0 | 15.3 | 2.3 | 16.4 |
| World | 16.5 | 14.2 | 14.8 | 8.4 | 16.1 |

Emerging Market

Rating \& Target Price Changes

| Company | Date | Rating | Target Price (W) |
| :--- | :--- | :--- | :--- |
| Woongjin | 11.1 .19 | BUY | 47,000 |
| Coway | 10.7 .19 | BUY | 51,000 |
|  | 10.1 .25 | BUY | 44,000 |

## Hana Research Center Rating Definitions

Stock ratings for the next twelve months


BUY
Target Price implies at least $15 \%$ upside potentia
Neutra Target Price implies less than $15 \%$ upside or downside potential
Reduce Target Price implies at least $15 \%$ downside potential

## Share Price Performance vs. Target Price



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